



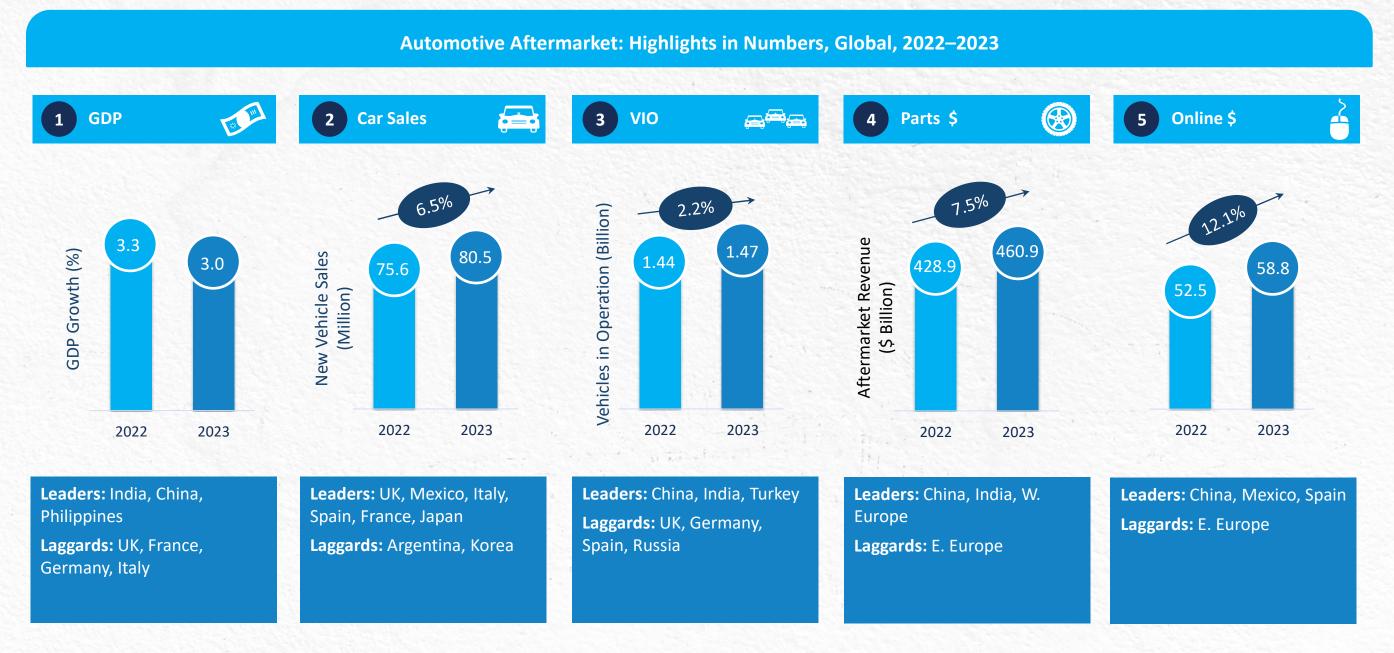
2023 GLOBAL AUTOMOTIVE AFTERMARKET IN HINDSIGHT





KEY TRENDS AND
OPPORTUNITIES IN THE
AUTOMOTIVE
AFTERMARKET

#### 2023 GLOBAL AUTOMOTIVE AFTERMARKET PERFORMANCE



### **2023 AUTOMOTIVE AFTERMARKET KEY TRENDS**

#### **Automotive Aftermarket: Highlights in Trends, Global, 2023**

1

Macro Trends
Influenced Automotive
Ownership and
Aftersales Spending

2

Return to Pre-Pandemic Practices 3

**EVs continued to Inspire Expansion** 

4

'Sustainability' in focus for Market Expansion

5

Technology
Adoption across the
Value Chain











Hotspots: Global

**Hotspots:** Global

**Hotspots:** China, Europe

**Hotspots:** United States, Europe

**Hotspots:** Global

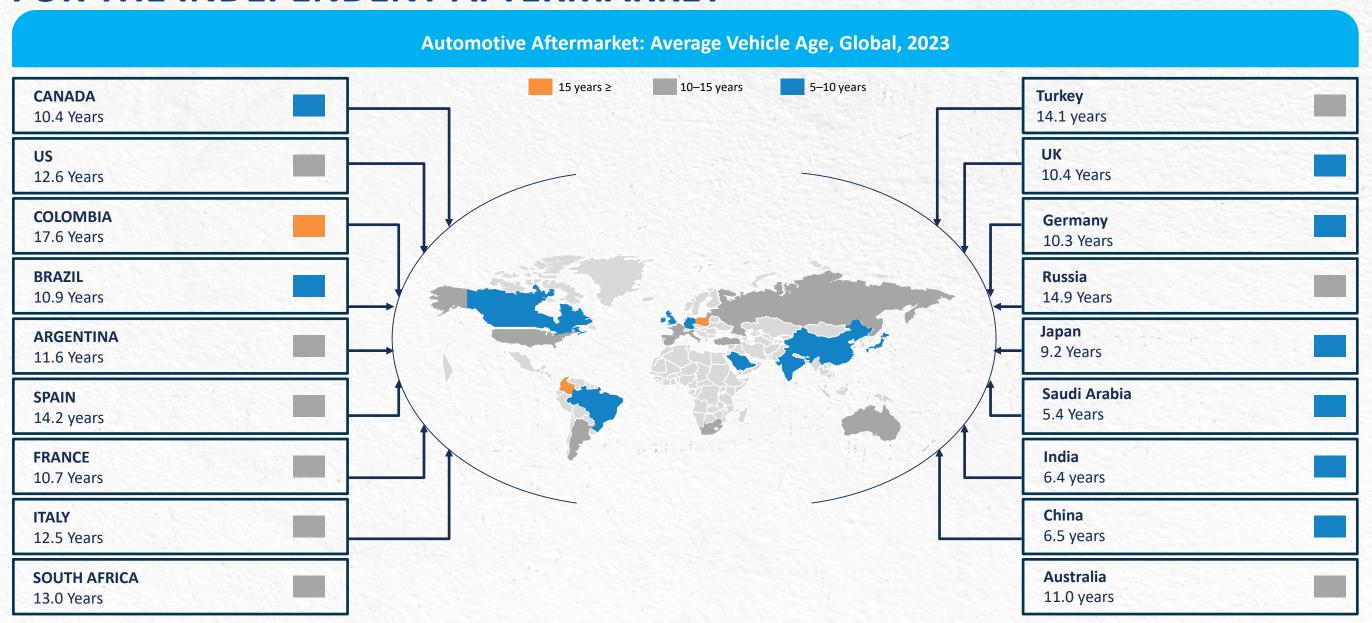


#### **2024 AUTOMOTIVE AFTERMARKET OUTLOOK**

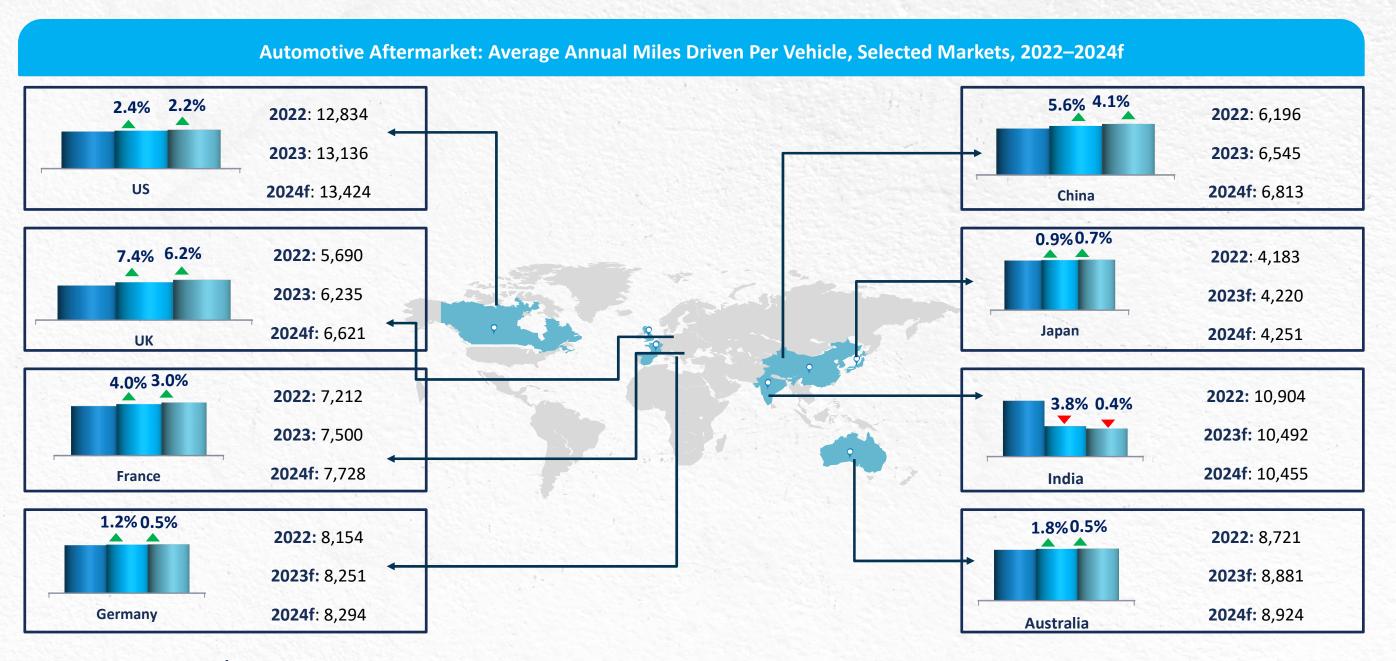
#### Automotive Aftermarket: Predictions in Numbers, Global, 2023-2024 **GDP Car Sales** VIO Parts \$ 5 Online \$ 1.3% 2.6% Vehicles in Operation Aftermarket Revenue (\$ Billion) eRetailing Revenue New Vehicle Sales 81.6 GDP Growth (%) 460.9 (\$ Billion) 52.5 (Million) (Billion) 2024f 2023 2023 2024f 2023 2023 2024f 2024f 2023 2024f 21 60 -1 Leaders: India Leaders: China, India Leaders: China, UK Leaders: Italy, Spain, Mexico, Leaders: China, UK **Brazil** Laggards: W. Europe Laggards: W. Europe, Latin Laggards: North America Laggards: North America Laggards: Korea, Canada, America Argentina

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## EVOLVING AVERAGE VEHICLE AGE CONTINUES TO INCREASE POSITIVELY FOR THE INDEPENDENT AFTERMARKET



# WHILE AVERAGE ANNUAL MILES TRAVELLED ARE PICKING UP, EVOLVING VEHICLE USAGE BEHAVIOUR IS KEY TO TARGETING DOWNSTREAM SERVICES



### DIGITIZATION ACROSS THE CUSTOMER JOURNEY IN AFTERMARKET – PARTS AND SERVICES

Online Sales of Replacement Parts and Accessories, Global, 2022-2030

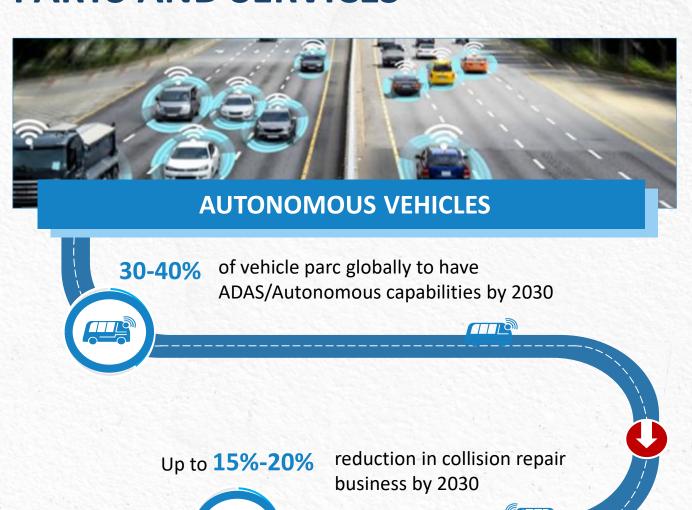
**On-Demand Services Revenue from Online Marketplaces, Global 2022-2030** 



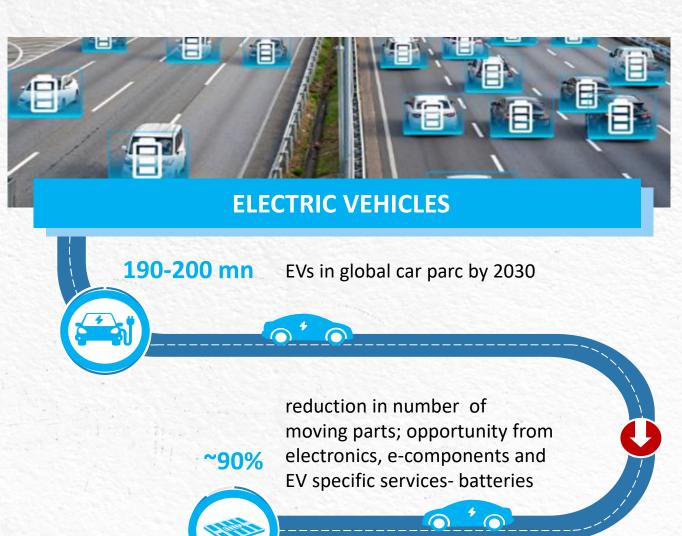
In Germany, the online sales of replacement parts and accessories is estimated to reach EUR 5.3 billion in 2030

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### DIGITIZATION ACROSS THE CUSTOMER JOURNEY IN AFTERMARKET – PARTS AND SERVICES







38% of VIO will be xEV VIO in Germany by end of 2030



### ENTRY OF NEW MARKET ENTRANTS AND THEIR INFLUENCE ON SPARE PARTS AND SERVICE ORDERING



#### DEALERSHIP DOWNSIZING TO INFLUENCE ASSOCIATED AFTERMARKET



Pivoting to
Omni-Channel Retail &
Workshop concepts



Shift to Electric & Investment in alternative infrastructure



"Go to Customer"

Business model



Increased spend on curated digital ad campaigns



Bludgeoning dealer margins and rising costs



Cloud Garage &
Maintenance as a Service
(Maas)



Omni-Channel workshop concepts (e.g Stellantis)



Value added services to take precedence



**GLOBAL** 

Maintenance Scheduling, Doorstep services





Loyalty programs, rewards, long term membership benefits (e.g. Mercedes Benz, BMW)

GLOBAL.



Maintenance packages and AMCs to become cheaper in a move to attract footfall and retain loyal customers



Increased investments in RSA programs, partnership with 3rd party service enablers, and IAM workshops

### **OEM EXPANSION INTO INDEPENDENT WORKSHOP SERVICES**





**Maintenance Offerings** 



Financial Contracts & Credit Services



Commercial Account Services & Used Car Programs



**Value Line Offerings** 

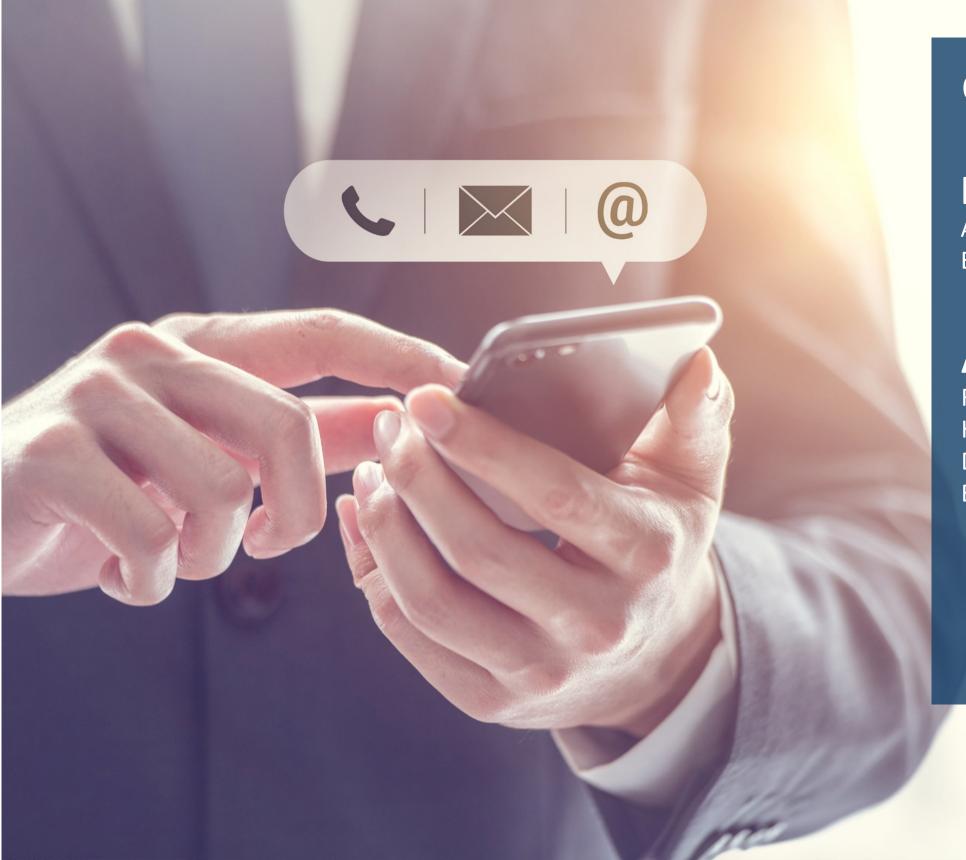


**Loyalty Programs & Subscription Services** 



Connected. Autonomous. Shared. Electric. (CASE)





### **Contact Us**

### **Kamal Shah**

Associate Partner and Head of DACH Region Email: kamal.shah@frost.com

### **Anuj Monga**

Research Director
Head of Mobility Aftermarket &
Digital Retail Research
Email: anuj.monga@frost.com

**Podcast** 



**Videos** 









